

## **Update to Surrey Health and Wellbeing Board from Surrey Heartlands Integrated Care System – 21 June 2023**

Surrey Heartlands Integrated Care Partnership (ICP)

Agenda items and brief summary from the latest meeting (May):

### **Hewitt Review**

- Discussion at the Integrated Care Partnership (ICP) focused on the ICP's response to the Hewitt Review and how Surrey Heartlands are performing against and can implement the recommendations. Focused on these specific recommendations:
  - The share of total NHS budgets at ICS level going towards prevention should be increased by at least 1% over the next 5 years.
  - Government leads and convenes a national mission for health improvement.
  - That a national Integrated Care Partnership Forum is established.
  - Government establishes a Health, Wellbeing and Care Assembly
  - NHS England, DHSC and ICSs work together to develop a minimum data sharing standards framework to be adopted by all ICSs in order to improve interoperability and data sharing across organisational barriers.
  - NHS England should invite ICSs to identify appropriate digital and data leaders from within ICSs - including from local government, social care providers and the VCFSE provider sector - to join the Data Alliance and Partnership Board
  - An appropriate group of ICS leaders should work together with DHSC, DHLUC and NHS England to create new 'High Accountability and Responsibility Partnerships'.
  - Each ICS should be enabled to set a focused number of locally co-developed priorities or targets and decide the metrics for measuring these. These priorities should be treated with equal weight to national targets and should span across health and social care.
  - Government should produce a strategy for the social care workforce.
  - NHS England should work closely with the LGA, Confed and NHS Providers to further develop the leadership support offer.
  - The implementation groups for the Messenger review should include individuals with significant experience of leading sustained cultural and organisational change in local government and the voluntary sector as well as the NHS
  - NHS England and ICBs need to agree a common approach to co-production working with organisations like the NHS Confederation, NHS Providers and the LGA.
- Full report can be read here: <https://www.gov.uk/government/publications/the-hewitt-review-an-independent-review-of-integrated-care-systems>

### **Towns Footprint**

- ICP in February agreed that a towns programme would be a key component of wider public service reform. This would enable partners across the county to achieve their strategic intentions.

- Based on the previous report, this report outlined headline recommendations, including the order in which town footprints should be implemented, governance, roles, and responsibilities, as well as the role of the ICP in overseeing and steering the process.
- While there will always be different spatial layers for different purposes, towns can act as crucial focal points for enhanced partnerships by acting as distinct and recognisable places for residents and businesses.
- To reduce health inequalities, improve equal opportunity and access to services, and develop effective approaches to prevent and invest upstream.

## **Estates**

Agenda focused on key updates relating to the ICS Estates portfolio:

- Change in Executive leadership to CFO.
- Requirement to deliver ICS Infrastructure (Estates) Strategy by December 2023
- Ongoing work to complete the PCN Toolkit (June 2023)
- High-level updates on Acute and Mental Health Partner programmes and major Primary Care related schemes

It set out the strategic vision and ambition for the way in which the ICS will work and how estate will be used as a catalyst to drive integration, collaboration, and patient activation.

Place Leaders described the local Place based developments and discussed operational delivery plans across the various towns, villages, and PCNs/Integrated Neighbourhood Teams within Surrey Heartlands

The ICP was asked to note the breadth of work in delivery and the key milestones in 2023/2024 and support delivery of some practical next steps:

- Review NHS Infrastructure (Estate) Strategy Toolkit and associated guidance
- Confirm ICS resource requirements.
- Establish Task and Finish Group for Strategy development.
- Re-establish ICS Governance Structures for Estates planning and coordination.
- Establish or identify and join - ICS wide Local Planning forum(s) to coordinate responses to Local Authority Local Plans.
- Prepare for the potential of short notice NHSE capital funding being made available by shortlisting and prioritising options across Surrey Heartlands.

## **Joint Forward Plan Update**

- Provided an update on the development of the Surrey Heartlands five-year Joint Forward Plan (JFP). The plan draws on the ICS Strategy, Surrey Health and Wellbeing priorities, Surrey Vision 2030, and other local and national priorities. Insights from local engagement are informing the development of the Joint Forward Plan.

- ICSs are required to publish their Joint Forward Plan by the end of June 2023 and refresh it by the end of March each year thereafter.
- Integrated Care Partnerships were asked to note the development update for the Joint Forward Plan.
- The Integrated Care Partnership will receive the final Joint Forward Plan at the next Committee.

## Forward plan items

### June ICP

- The Integrated Care Partnership meeting in June will be a private/informal meeting held in a hybrid format - both virtually and in person at Woodhatch.
- This meeting marks the first time we'll use our revised approach to running the Integrated Care Partnership focused on towns and key neighbourhoods. Guildford will be the focus of this ICP, which will provide a holistic view of the work underway there in light of our Integrated Care Strategy.

### Surrey Heartlands Integrated Care Board (ICB)

Summary below of the Surrey Heartlands ICB Part One meeting held on Wednesday 3 May 2023:

- Written responses would be given to the questions on weekend access, IVF BMI thresholds and the use of the NHS App. The last of these had been very successful and was being used particularly well for repeat prescriptions.
- There was a deep dive on Surrey Downs place with a particular focus on neighbourhood teams that had a shared ambition and values with an infrastructure as shown by the example of the Banstead Integrated Community Service being a “team of teams” with the conditions of building delivery with relationships.
- There were further verbal updates from the remaining places of North West Surrey, East Surrey as well as Guildford and Waverley.
- The Chief Executive Officer’s report highlighted updates such as delivering statutory responsibilities, continuing to deliver the ICS strategy and looking after people through ongoing staff engagement as well as the BAME Forum event while the Armed Forces Covenant was signed on behalf of the organization.
- There was a planning update with one target where the ICS was non-compliant according to NHS England but this was being addressed.
- The 2022/2023 Month 12 Assurance Report highlighted key risks and next steps within the 6 Oversight Framework themes including:
  - Leadership and Capability
  - Quality of Care, Access and Outcomes
  - Preventing Ill Health and Reducing Inequalities
  - People
  - Finance and Use of Resources

- There was an update from the most recent Quality and Performance Assurance Committee with a focus on concerns with the children's wheelchair services as well as maternity services while the role of Healthwatch in addition to the consistency of approach using guidance regarding Nitrous Oxide was discussed.
- The 2022/2023 Month 12 System Finance Report was a summary as the reporting cycle for M12 was extended for yearend so the supporting financial information was not available for a complete report yet the system M12 position was a deficit of £33.6m which was as per forecast and this was the net of the deficit position agreed with NHSE in Q3 of £39.0m less £5.4m of incremental funding for prescribing cost pressures received in Q4 while operating capital expenditure was £105.1m versus an envelope of £104.3m with a +£0.8m overspend.
- There was an update from the most recent Strategic Finance and Assurance Committee with a detailed review of estates as well as recognizing that inflation pressures were volatile.
- There was an update from the most recent Audit Committee with a recognition that a change from individual organization to a system approach would be significant.
- A summary of items discussed at the Integrated Care Partnership and the Health and Well-being Board forward plan items were presented.
- There were updates from the respective Partner Members concerning Mental Health, NHS Foundation Trusts, Primary Care Medical Services and Local Authority.
- The April 2023 Risk Report highlighted that the Board Assurance Framework (BAF) had been updated for the May 2023 meeting cycle so the Surrey Heartlands Board Assurance Framework Report (BAF) showed risks split into ICB-specific risks as well as risks held in common with partners both with a score of 12 or above while Risks in Common are aligned to the Surrey Heartlands "One System Plan" health and care priorities; which meant that the ICB risks are aligned to both the OPPs in addition to the "One System Plan".
- The extension to the existing Pharmacy, Optometry and Dentistry Committee Terms of Reference to 30 June 2023 was approved.